## 25 YEAR RE-REVIEW

## S. Spy Business Vita Survivalin Hostile Pra

from the Kansas City Star

Glamorous female spies, tapped wires, furtive meetings in the dark and all-around mysteriousness are commonly associated with he word intelligence." But this subject—of-life-and-death importance to any great nation—involves far more than the cloak-and-dagger adventures of esplonage agents. It covers an enormous array of fact-finding techniques, coupled with ordinary common sense, to arrive at conclusions.

The fundamental purpose of all intelligence work is to obtain information as a basis of possible action. Fifteen years of the cold war have provided numerous illustrations of its use. The most striking recent example came last fall in connection with the Cuban crisis, when the United States was placed on alert against the nearby build-up of Soviet rockets

and troops.

In this instance, the intelligence process began with a sober study of the length of a pavement brick in Moscow's Red square. The brick provided a measuring rod for photographs of Russian rockcts displayed in the annual May day parade through the square. Thus it became possible to compute the exact dimensions of these weapons.

This information was on tap. So was the knowledge that Saviet and American de-

that Soviet and American designers are subject to identi-cal laws of physics and aerodynamics. Consequently, our specialists were able to calculate the probable thrust and range of Soviet rockets. I hot in interpreters were armed with the data they needed in studying serial later the Russians backed down, with a pledge to remove the missile threat. This emergency was on its way to being solved.

These details are recited to show the importance of a thorough intelligence evaluation, and how it can shape

national poncy.

The great sweep of intelligence has been explored by a leading American authority, Allen Dulles, in the April issue of Harper's magazing. Dilles for eight years chief of the Central Intelligence? general bases his book have a act she on mesots built a conmay spect in the fields of

er-espionage and the clandestine side of foreign affairs." To the Kremlin he was America's master spy in the 1950s. But he actually seems to have been more a philosophercraftsman in the art of gathering and interpreting infor- performed its most effective mation, in order to guide na- service in searching out vital tional policymaking.

Dulles concedes that errors of omission and misjudgment sometimes occur in the intelligence process. But he also maintains that it is often impossible to give credit where credit is due. He explains:

"Wheneve: a dramatic event occurs in the foreign relations field—an event for which the public may not have been prepared—one can us ally count on the city an-neen mistaken about the role of intelligence in certain situations. Without going into details, he refers to the Bay of Pigs episode in 1961. Dulles denies that the botched invasion was predicated on a wrong estimate that this landing would touch off a general revolt in Cuba, But Pentagon officials have asserted, privately, that the invasion did, in fact carry such an assump-

Dulles does not claim that court, compress OOOUligence softwards are infallible. Indeed, he cousts that the intelligent, appears of making estimates al never become an Informacy experience, count count science," (More freThe Enduring Mord

Therefore turn that to thy God: Keep mercy and judg ment, And wait on thy God continually. Hosea 12.6 ----

quently Dulles uses the term "craft" to describe intelligence.) Moreover, members of the profession can never be "automated" out of business. Mechanical minds may help sift great masses of information, much of it as routine as a railroad timetable or a road map. But the final evaluation must be made by mere men with all of their prejudices, emotions and vested interests to

The C.I.A. evidently has information that would have remained hidden otherwise. It has appeared at its worst in attempting to direct the course of events in places like Laos and Cuba. Sometimes the C.I.A. finds itself in the middle. Then the agency simply manages as

best it can, In this light, Dulles dis-cusses the ruckus over the 'so called missile gap," He explace that the late 1950. the C.I.A. itself, than to the Dulles' record as its director.

When the C.I.A. has gotten into hot water, it has been primarily to miscalculations in attempts to execute policy. Notable examples were the Bay of Pigs episode and the 1960 effort in Laos to replace a doubtful neutralist, Prince Souvanna Phouma, with Gen-Phonini Nosavan, chiefly, because he was the most antiers. The facts that Nosavan his Ether 8 Mctr. Ordere was politically any prime and his Ether 8 Mctr. Ordered that his army was the fact halo read to be in a presentinto account. The not result produced a severe symback to keeping or the

the interests of the strict.
States and its alles

Some members
have exhibited consulting the C.I.A. s ventures into the eight policy. They have for more legislative strict. lance, which is now minimal. But each time that a congres sional watchdog has been pro-posed, the majority of law makers have voted against it A strong case can be made to the effect that very close supervision would hamsicing the C.I.A. in the essential Joh it has to do. Moreover, alled intelligence services might be wary about entrusting their secrets to the C.L.A., lest a congressional leak whsiper it to the world.

Budget funds for the U.I.A.. are hidden in allocations for other government agencies and departments. Total appropriations are never disclosed. But Dulles suggests that the common estimateral \$1,000,000,000 a year spent hy the CIA. represents an inc flated guess.

Shifting from the budget id philosophical grounds, Dulles

asks this question:

"Is it necessary ... for the United States with its high ideals and its traditions to involve itself in espionage to send U-2s over the other people's territory, to break other people's coded massages.

What it all comes down to. Della Communication and the cover-tash on. The ordinary, rules do not apply. It is a matter of self-defense and na-

tional survival.

Always, Americans live un-confortably with the thought that pying on other countries has become a basic element in the structure of their government But it is, and will be, basic as long as this country is up against both military and subverses Commanis' (f Laotian lead threats, L. Dunes observes of

Committee soble anches for